REPORT FOR DECISION



Item 6

MEETING: AUDIT COMMITTEE

DATE: 4 SEPTEMBER 2014

SUBJECT: QUARTERLY GOVERNANCE STATEMENT - APRIL to

JUNE 2014

REPORT FROM: HEAD OF FINANCIAL MANAGEMENT

CONTACT OFFICER: ANDREW BALDWIN

TYPE OF DECISION: NON-KEY DECISION

FREEDOM OF

INFORMATION/STATUS:

This paper is within the public domain.

SUMMARY: This report presents Members with a quarterly update on

the Annual Governance Statement. The 2013/14 Annual Governance Statement was approved by Audit

Committee on 15 July 2014.

OPTIONS &

RECOMMENDED OPTION

The Committee is asked to note the contents of the report.

Members are requested to consider the revised

corporate risks at Appendix A.

IMPLICATIONS:

Corporate Aims/Policy Do the proposals accord with Policy

Framework: Framework? Yes.

Financial Implications and Risk

Considerations:

The Annual Governance Statement is a fundamental document for recording, monitoring and communicating the effectiveness of the internal control

framework within the Council.

Statement by Assistant Director of Resources & Regulation (Finance

& Efficiency):

Failure to maintain an internal control and governance framework jeopardises the Council's ability to deliver economy, efficiency and effectiveness in the delivery of

its priorities and ambitions.

Equality/Diversity implications: No

Considered by Monitoring Officer: Yes - Through the Governance Panel; the

Monitoring Officer has raised no issues that require inclusion in the Quarterly Governance

Statement.

Are there any legal implications? No

Staffing/ICT/Property: No

Wards Affected: All

Scrutiny Interest: No

TRACKING/PROCESS DIRECTOR: STEVE KENYON

Chief Executive/ Strategic Leadership Team	Cabinet Member/Chair	Ward Members	Partners
Scrutiny	Cabinet	Committee	Council
		Audit 04/09/14	

1.0 Purpose of the Annual Governance Statement

- 1.1 The purpose of the Annual Governance Statement is to provide a <u>continuous</u> review of the effectiveness of an organisation's internal control and risk management system in order to give an assurance as to their effectiveness.
- 1.2 It is a mandatory requirement to produce a Governance Statement to accompany the Authority's Statement of Accounts as presented on 15 July 2014.
- 1.3 It is accepted good practice to continuously review the internal control framework and make interim reports to those charged with governance the Audit Committee.
- 1.4 The Council has adopted this practice since 2008 and refers reports to the Audit Committee on a quarterly basis.

2.0 Matters for consideration

- 2.1 Members are asked to:
 - Note the report

3.0 Quarterly Update

3.1 Risk Management

- 3.1.1 Risk registers are held at both Corporate and Departmental level.
- 3.1.2 The registers are web-based to allow "real time" update as and when circumstances require.
- 3.1.3 An officer-level risk management group meets quarterly to discuss operational matters. Following the recent move from 4 departments to 3 group membership has been reviewed and meetings are being re-scheduled to coincide with the quarterly meetings of the Corporate Risk Management Group.
- 3.1.4 Similarly, a Member-level Corporate Risk Management Group sits quarterly to review registers and action plans. The group last met on 16th April 2014. Members contributed to the update of the Corporate Risk Register in August 2014, and the Group next meets formally on 15th October 2014.
- 3.1.5 The Risk Management Annual Report has been presented to this Committee (15 July 2014), the Cabinet (16 July 2014) and will be presented to Council on 10 September 2014.
- 3.1.6 The Corporate Risk Register for the period April to June has been updated to reflect the latest high level risks facing the organisation; see Appendix A attached.

3.2 Business Continuity

- 3.2.1 The Authority has ranked key services in terms of required recovery times, and business continuity plans continue to be developed.
- 3.2.2 A database has now been developed to host these plans, and ensure appropriate arrangements are in place where services are inter-dependent. All the 246 service plans have now been uploaded and the focus now is on improving the information held within the database.
- 3.2.3 In light of the recent moves from 4 departments to 3 with effect from April 2014 the priority is also on ensuring all new departmental structures and service Business Continuity Plans are up to date on the Business Continuity Planning Database.

3.3 <u>Budget Monitoring</u>

- 3.3.1 Budget monitoring is undertaken on a monthly basis and quarterly reports are produced for Members.
- 3.3.2 The quarter 1 report (i.e. April to June) is a critical report as it forms the baseline for the commencement of the budget setting process.
- 3.3.3 As such, it is critical that forecasts are accurate, evidence based and have been through a rigorous quality assurance process.
- 3.3.4 The Quarter 1 report will go to Cabinet on 3 September and Overview & Scrutiny Committee on 7 October and will be reported in summary elsewhere on the agenda.

3.4 Work of Internal Audit

- 3.4.1 The Internal Audit Section operates according to a risk based Audit Plan.
- 3.4.2 During the period April to June 2014, the section has examined the following fundamental financial systems;
 - Main Accounting system;
 - Council tax;
 - Creditors;
 - NNDR (Business Rates);
 - Housing Rent;
 - Cash and banking
- 3.4.3 The Internal Audit section produces reports which rank recommendations according to urgency / priority. The reports completed during the first quarter produced a total of 36 recommendations. To date, none of these recommendations have been ranked RED which would warrant specific inclusion in the Governance Statement.

3.5 Work of Governance Panel

- 3.5.1 The Governance Panel has now met regularly since its inception in November 2008, and continues to be a valuable arena to exchange information / concerns regarding the Council's governance arrangements.
- 3.5.2 The Panel comprises:
 - Executive Director of Resources & Regulation;
 - Assistant Director of Legal & Democratic Services (Monitoring Officer)
 - Assistant Director of Resources & Regulation (Finance & Efficiency) (s151 Officer);
 - Head of Financial Management
- 3.5.3 The Panel last met on 17 April 2014; no concerns were raised which required specific reference in this update. The next meeting is scheduled for 9 September.

3.6 <u>Gifts & Hospitality</u>

- 3.6.1 A web-based system operates for members and officers to report offers of gifts and hospitality, and any interests which may conflict with their role.
- 3.6.2 A full update of declarations for the period ended 30th June 2014 is reported elsewhere on this agenda.

3.7 <u>Sickness Update</u>

- 3.7.1 The Audit Committee has shown considerable interest in sickness absence, requesting absence data and action plan updates from Executive Directors.
- 3.7.2 The following table contains the sickness absence figures per full time equivalent (FTE) for the Council and the individual four Directorates over the last four financial years plus the first quarter of 2014/15 results from this current financial year. Whilst the Council reduced from 4 departments to 3

in April 2014, the sickness monitoring system is currently in the process of being reconfigured to reflect these changes. As such the sickness figures provided are for the time still based on the previous four departments.

Division	2010/11 Full Year	2011/12 Full Year	2012/13 Full Year	2013/14 Full Year	2014/15 Q1
Adult Care Services	18.5	16.8	15.1	13.6	14.8
Chief Executives	5.9	6.6	6.3	6.8	6.9
Children's Services	8.5	8.2	8.3	8.9	8.9
Communities & Neighbourhoods	10.5	8.6	9.6	10.8	11.9
Total FTE days lost	10.2	9.4	9.4	9.8	10.2

Note – the quarterly figures are calculated on a rolling 12 month basis and do not reflect the quarter in isolation. Therefore, the Q1 period for 2014/15 relates to the full year period of 1/7/13 to 30/6/14.

- To put some context to the figures in terms of the size of the departments currently Children's Services employ 3,470 FTE (60% of Council staff) with Communities & Neighbourhoods employing 1,175 FTE (21%), Adult Care Services 767 FTE (13%) and Chief Executive's the remaining 348 FTE (6%).
- 3.7.4 The conclusions that we can draw from the table is that over the whole Council the sickness levels have remained constant at 9.4 / 9.8 days lost per FTE for the last three years. Q1 2014/15 has, however, shown a slight increase of 0.4FTE days to 10.2 days lost compared with 2013/14.
- 3.7.5 Going forward, sickness absence figures will continue to be reported to the Audit Committee in future quarterly updates.

4.0 Conclusion

- 4.1 This report provides an assurance, and presents evidence, that the Council reviews its internal control / governance mechanisms on a continuous basis.
- 4.2 There have been no significant internal control issues during the period covered by this report.
- 4.3 The control environment will continue to be monitored throughout the year, and Audit Committee will continue to receive updates on a quarterly basis.

Andrew Baldwin Head of Financial Management

Background documents:

Risk Registers

Internal Audit Reports

Gifts & Hospitality Register

Minutes of Governance Panel

For further information on the details of this report, please contact:

Mr A Baldwin, Head of Financial Management Tel. 0161 253 5034

Email: a.baldwin@bury.gov.uk